

**CONFIDENTIAL**

11 March 1951

MEMORANDUM FOR DD/A

SUBJECT: Mobilization Planning

1. I have discussed mobilization planning with [REDACTED] and Kirkpatrick. Each of us is in agreement that:

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a. Mobilization planning for near war and actual war conditions must be done by OSO and OPC, based initially on assumptions concurred in by the Director.

b. Administration must receive these mobilization plans as soon as they are firm and reasonably defensible.

c. Administrative activities must plan for expansion to support covert operational mobilization plans. Essential expansion must be accomplished sufficiently in advance of anticipated increase in support requirements to avoid support failures or lags.

2. It is my opinion, concurred in by Mr. Kirkpatrick, that if Agency activities other than those indicated above are adequately manned and organized to carry out their assigned functions under current conditions, no special mobilization planning or expansion will be necessary for them. This assumption is strengthened by our current concept of placing full responsibility of State and Defense for intelligence research and reporting in their specific areas of responsibility.

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DD/A - Mob. file

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